

Non-Consolidated Financial Statements
(Expressed in thousands of dollars)

VANCOUVER FOUNDATION

And Independent Auditors' Report thereon

Year ended December 31, 2021



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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Vancouver Foundation

Opinion

We have audited the non-consolidated financial statements of Vancouver Foundation (the "Foundation"), which comprise:

- the non-consolidated statement of financial position as at December 31, 2021
- the non-consolidated statement of operations and changes in fund balances for the year then ended
- the non-consolidated statement of changes in fund balances for the year then ended
- the non-consolidated statement of cash flows for the year then ended
- and notes to the non-consolidated financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the non-consolidated financial position of the Foundation as at December 31, 2021, and its non-consolidated results of operations and its non-consolidated cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.



- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants

Vancouver, Canada
April 20, 2022

VANCOUVER FOUNDATION

Non-Consolidated Statement of Financial Position
(Expressed in thousands of dollars)

December 31, 2021, with comparative information for 2020

	December 31, 2021			December 31, 2020		
	Restricted	Operating	Total	Restricted	Operating	Total
Assets						
Current assets:						
Cash	\$ 26,952	\$ 5,615	\$ 32,567	\$ 26,877	\$ 4,588	\$ 31,465
Accounts receivable and prepaid expenses	806	1,402	2,208	771	297	1,068
	27,758	7,017	34,775	27,648	4,885	32,533
Investments (note 3)	1,504,581	8,912	1,513,493	1,373,861	8,971	1,382,832
Other assets (note 4)	2,187	-	2,187	2,923	-	2,923
Tangible capital assets (note 5)	-	651	651	-	820	820
Total assets	\$ 1,534,526	\$ 16,580	\$ 1,551,106	\$ 1,404,432	\$ 14,676	\$ 1,419,108
Liabilities						
Current liabilities:						
Accounts payable and accrued liabilities (notes 6(b) and 11)	\$ 4,707	\$ 864	\$ 5,571	\$ 32,590	\$ 462	\$ 33,052
Deferred lease inducement	-	113	113	-	148	148
Interfund payable (receivable)	(6,190)	6,190	-	(279)	279	-
	(1,483)	7,167	5,684	32,311	889	33,200
Fund balances:						
Contributed principal (notes 6(a) and 6(b))	982,569	-	982,569	933,964	-	933,964
Retained returns from investments (note 6(b))	553,440	8,762	562,202	438,157	12,967	451,124
Invested in tangible capital assets	-	651	651	-	820	820
Total fund balances	1,536,009	9,413	1,545,422	1,372,121	13,787	1,385,908
Total liabilities and fund balances	\$ 1,534,526	\$ 16,580	\$ 1,551,106	\$ 1,404,432	\$ 14,676	\$ 1,419,108

Commitments (note 13)

See accompanying notes to the non-consolidated financial statements.

Approved on behalf of the Board:



Director



Director

VANCOUVER FOUNDATION

Non-Consolidated Statement of Operations and Changes in Fund Balances
(Expressed in thousands of dollars)

Year ended December 31, 2021, with comparative information for 2020

	December 31, 2021			December 31, 2020		
	Restricted	Operating	Total	Restricted	Operating	Total
Revenue:						
Contributions (notes 7 and 16)	\$ 80,061	\$ -	\$ 80,061	\$ 65,488	\$ -	\$ 65,488
Investment and interest income (note 8)	176,326	419	176,745	129,550	695	130,245
	256,387	419	256,806	195,038	695	195,733
Expenses:						
Charitable activities:						
Charitable programming (notes 9 and 11)	2,616	-	2,616	2,616	-	2,616
Grants (notes 6(b) and 16)	77,864	-	77,864	112,338	-	112,338
	80,480	-	80,480	114,954	-	114,954
Management and administration:						
Administration and other fund expenses (notes 10 and 11)	329	7,767	8,096	93	7,344	7,437
Investment management and custodian fees	8,716	-	8,716	10,809	-	10,809
	9,045	7,767	16,812	10,902	7,344	18,246
Excess (deficiency) of revenue over expenses	166,862	(7,348)	159,514	69,182	(6,649)	62,533
Fund balance, beginning of year	1,372,121	13,787	1,385,908	1,310,673	12,702	1,323,375
Interfund transfers:						
Administration fee	(7,829)	7,829	-	(7,989)	7,989	-
Other interfund transfers	4,855	(4,855)	-	255	(255)	-
	(2,974)	2,974	-	(7,734)	7,734	-
Fund balance, end of year	\$ 1,536,009	\$ 9,413	\$ 1,545,422	\$ 1,372,121	\$ 13,787	\$ 1,385,908

See accompanying notes to the non-consolidated financial statements.

VANCOUVER FOUNDATION

Non-Consolidated Statement of Changes in Fund Balances
(Expressed in thousands of dollars)

Year ended December 31, 2021, with comparative information for 2020

	December 31, 2021				December 31, 2020			
	Contributed principal	Retained returns from investments	Invested in tangible capital assets	Total	Contributed principal	Retained returns from investments	Invested in tangible capital assets	Total
Fund balances, beginning of year	\$ 933,964	\$ 451,124	\$ 820	\$ 1,385,908	\$ 948,510	\$ 374,717	\$ 148	\$ 1,323,375
Excess (deficiency) of revenue over expenses	55,369	104,392	(247)	159,514	33,559	29,077	(103)	62,533
Invested in tangible capital assets	-	(78)	78	-	-	(775)	775	-
Transfers from contributed principal to retained returns from investments	(9,831)	9,831	-	-	(52,342)	52,342	-	-
Recapitalized income	3,067	(3,067)	-	-	4,237	(4,237)	-	-
Fund balances, end of year	\$ 982,569	\$ 562,202	\$ 651	\$ 1,545,422	\$ 933,964	\$ 451,124	\$ 820	\$ 1,385,908

See accompanying notes to the non-consolidated financial statements.

VANCOUVER FOUNDATION

Non-Consolidated Statement of Cash Flows
(Expressed in thousands of dollars)

Year ended December 31, 2021, with comparative information for 2020

	2021	2020
Cash provided by (used in):		
Operating activities:		
Excess of revenue over expenses	\$ 159,514	\$ 62,533
Items not affecting cash:		
Unrealized gain on investments	(29,143)	(77,180)
Unrealized loss (gain) on other assets	(113)	664
Amortization	247	103
	130,505	(13,880)
Changes in non-cash operating working capital:		
Accounts receivable and prepaid expenses	(1,140)	(690)
Accounts payable and accrued liabilities	(27,481)	31,608
Deferred lease inducement	(35)	148
	101,849	17,186
Investing activities:		
Tangible capital asset additions	(78)	(775)
Net disposition (purchase) of investments and other assets	(100,669)	5,403
	(100,747)	4,628
Increase in cash	1,102	21,814
Cash, beginning of year	31,465	9,651
Cash, end of year	\$ 32,567	\$ 31,465

See accompanying notes to the non-consolidated financial statements.

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

1. Organization:

Vancouver Foundation (the “Foundation”) was established in 1943 and incorporated through an Act of the Provincial Legislature in 1950. From time to time revisions to the Act are made. The Foundation supports initiatives that will build a lasting legacy of healthy, vibrant, and livable communities throughout British Columbia.

The Foundation is a registered charity and is classified as a public foundation under the Income Tax Act (Canada). As such, it may issue tax deductible receipts for qualifying charitable donations. The Foundation is exempt from income taxes.

2. Significant accounting policies:

These financial statements of the Foundation have been prepared by management on a non-consolidated basis in accordance with Canadian accounting standards for not-for-profit organizations. Details of controlled entities that have not been consolidated are provided in notes 2(g) and 12.

(a) Fund accounting:

The Foundation follows the restricted fund method of accounting for contributions to comply with the limitations and restrictions placed on the Foundation’s resources by donors. Accordingly, resources are classified for accounting and financial reporting purposes into funds. These funds are maintained in accordance with either the objectives specified by the donors or with directives issued by the Board of Directors (the “Board”). Certain interfund transfers may be necessary to ensure the appropriate allocation to the respective funds. Transfers between the funds are recorded in the non-consolidated statement of operations and changes in fund balances.

For financial reporting purposes, the accounts have been classified into the following funds:

(i) Restricted Fund:

The Restricted Fund include funds that are externally or internally restricted. These funds are generally required to be maintained by the Foundation on a permanent basis; however, the market value of certain endowed funds may be subject to complete or partial withdrawal according to the terms of the deed of gift. Restricted funds are comprised of resources that are to be used for granting as specified by the fund advisor or the donor. The Board exercises discretionary control over the investment of these funds through external investment fund managers. Income earned on these funds is reported in the Restricted Fund and is either retained in the Restricted Fund, internally transferred, or granted in the year.

(ii) Operating Fund:

The Operating Fund is comprised of unrestricted resources available for the Foundation’s general operating activities (including management and administration). The cost of these activities is reported in the expenses of the Operating Fund.

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

2. Significant accounting policies (continued):

(b) Financial instruments:

The Foundation's financial instruments consist of cash, accounts receivable, investments, other assets, and accounts payable and accrued liabilities.

(i) Cash:

Cash includes balances held at Canadian financial institutions for the purpose of meeting short-term cash commitments.

(ii) Investments:

Investments include treasury bills and notes held for re-investments, common shares, convertible securities, bonds, debentures, mortgages, real estate, and may also include other investment vehicles such as derivative financial instruments. Investments are held in segregated accounts and in pooled funds. Public market investments such as equities and bonds are recorded at their fair values determined, on a trade date basis, on the last business day of the fiscal period. Private market investments such as real estate funds are recorded at their fair values based on the most recent appraisal.

(iii) Other assets:

Other assets include the estimated cash surrender value of life insurance policies and the fair market value of an investment in a social finance program in partnership with Vancity. The social finance program ended in 2021.

Financial assets purchased and sold, where the contract requires the asset to be delivered within an established time frame, are recognized on a trade-date basis. Transaction costs are expensed as incurred.

The financial assets and financial liabilities of the Foundation are classified and measured as follows:

Assets/liabilities	Measurement
Cash	Fair value
Investments	Fair value
Other assets	Fair value
Amounts receivable	Amortized cost
Accounts payable and accrued liabilities	Amortized cost

For items carried at amortized cost, the fair value approximates the carrying value in the financial statements.

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

2. Significant accounting policies (continued):

(c) Tangible capital assets:

Tangible capital assets are recorded at cost. Assets in use are amortized over their estimated useful lives on a straight-line basis. Management has estimated the useful lives to be:

Asset	Rate
Computer and office equipment	3 years
Office furniture	10 years
Leasehold improvements	Over the term of the lease
Information technology software	3 years

(d) Deferred lease inducement:

Deferred lease inducement includes amounts received as part of the Foundation's lease agreement related to leasehold improvements. Amortization of the deferred lease inducement is recognized over the lease term on a straight-line basis against the related lease expense.

(e) Interfund payable (receivable):

Interfund payable (receivable) includes balances related to interest and administration fees that are transferred between the Restricted Fund and the Operating Fund. The interfund payable (receivable) balance is settled in the month following the prior quarter end date.

(f) Employee future benefits:

The Foundation is a participating employer in a multi-employer, defined benefit pension plan. The Foundation accounts for the pension plan as a defined contribution plan as insufficient information is available to identify the Foundation's share of the underlying pension assets and liabilities. Accordingly, contributions to the plan are expensed as incurred.

(g) Controlled entities:

(i) British Columbia Unclaimed Property Society:

The British Columbia Unclaimed Property Society ("BCUPS") is incorporated under the Societies Act (British Columbia). The purpose of BCUPS is to act as the administrator under the Unclaimed Property Act (British Columbia) and Unclaimed Property Amendment Act, 2003. Prior to 2021, the Foundation owned all of the shares in three corporations that were the sole members of BCUPS. In 2021, these corporations were dissolved. The Foundation is now the sole member of BCUPS and is able to control the election of directors of the Society and the admission of new members to BCUPS.

The financial statements of BCUPS are not consolidated in the Foundation's financial statements. Summary financial statements of BCUPS are included in note 12.

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

2. Significant accounting policies (continued):

(g) Controlled entities (continued):

(ii) Friends of Vancouver Foundation:

On May 11, 2009, Friends of Vancouver Foundation ("Friends") was incorporated as a non-profit organization in the State of Washington to operate exclusively for the benefit of or to carry out the purposes of Vancouver Foundation, to facilitate US dollar contributions from donors and to issue US tax receipts. Friends is classified as a Section 501(c)(3) public charity under the Internal Revenue Code of the United States. Friends is controlled by the Foundation through its ability to appoint the Board of Directors.

These financial statements of Friends are not consolidated in the financial statements of the Foundation. The Foundation received contributions of \$375 from Friends during 2021 (2020 - \$3,738). Summary financial statements of Friends have not been included in these notes as there are no material assets and liabilities held by Friends.

(h) Revenue recognition:

Contributions are recognized as revenue in the Restricted Fund when they are received or receivable, provided the amounts are measurable and collection is reasonably assured.

In the normal course of operations, the Foundation receives notification of pending estate gifts. Estate gifts, including bequests, are recorded upon receipt of the donated assets. Bequests in a form other than cash or marketable securities are recorded at fair value at the time of receipt.

Interest on investments is recorded on an accrual basis. Dividends that have been declared are recorded as income on the date of record set for the dividend.

Investment and interest income earned on restricted funds is recognized as revenue in the Restricted Fund in accordance with the terms of the restricted contribution (note 2(a)). Investment and interest income earned on operating funds is recognized as revenue in the Operating Fund.

Realized and unrealized capital gains and losses are recorded in the Non-Consolidated Statement of Operations (note 8).

(i) Grants:

Grants are recorded when paid or payable by the Foundation. Grants include retractions as outlined in note 6(b).

(j) Interfund transfers:

Interfund transfers for administrative fees reflect costs recovered from the Restricted Funds by way of a cost recovery based on the market value of each fund. Other interfund transfers include transfers of investment income and surplus related to operations.

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

2. Significant accounting policies (continued):

(k) Transfers from contributed principal to retained returns:

Transfers from contributed principal to retained returns consist of principal retractions made at the recommendation of fund advisors or as determined by Vancouver Foundation. These transfers may be made for the purpose of granting, retractions and cash management.

(l) Donated services:

The Foundation relies on the time and expertise donated by many volunteers. The value of this time has not been reflected in these financial statements.

(m) Foreign currency translation:

Monetary assets and liabilities denominated in foreign currencies are translated to Canadian dollars at the exchange rates in effect at the statement of financial position date. Revenue and expenses denominated in foreign currencies are translated to Canadian dollars at the exchange rates in effect on the date of the transaction. Exchange gains and losses on translation of foreign currencies are reflected in the Non-Consolidated Statement of Operations within investment income.

(n) Management estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Management believes that the estimates utilized in preparing these non-consolidated financial statements are reasonable; however, actual results could differ from these estimates.

(o) Related party transactions:

Related party transactions are in the normal course of business and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties. Details of related party transactions are disclosed in note 12.

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

3. Investments:

The Foundation's investments are carried at fair value in accordance with the significant accounting policy disclosed in note 2(b).

The Foundation's investments are exposed to changing market conditions. The Foundation manages the market risk associated with these changing conditions by establishing and monitoring asset allocation strategies and by diversifying investments within the various asset classes, investment managers, geographies, and investment styles. Investment managers operate within a mandate that establishes the investment approach, investment restrictions and the benchmark applicable to that mandate. Investments in foreign equities, fixed income, real estate, and pooled funds which employ foreign currency derivative instruments are exposed to currency risk due to fluctuations in foreign exchange rates.

The Foundation's investment managers may utilize derivative financial instruments in the management of its foreign currency and market exposure.

Details of significant terms and conditions and exposures to credit and market risks on investments are disclosed in note 14. Investments held as at December 31 are comprised of the following:

2021	Restricted	Operating	Total
Common shares and convertible securities	\$ 1,091,684	\$ -	\$ 1,091,684
Bonds and debentures	235,084	7,650	242,734
Mortgages and real estate	163,671	844	164,515
Treasury bills and notes held for-investments	13,172	418	13,590
Promissory note	970	-	970
	\$ 1,504,581	\$ 8,912	\$ 1,513,493

2020	Restricted	Operating	Total
Common shares and convertible securities	\$ 1,015,152	\$ -	\$ 1,015,152
Bonds and debentures	212,403	7,620	220,023
Mortgages and real estate	142,205	317	142,522
Treasury bills and notes held for-investments	4,101	1,034	5,135
	\$ 1,373,861	\$ 8,971	\$ 1,382,832

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

3. Investments (continued):

(a) Common shares and convertible securities:

The Foundation manages equity market risk by allocating the equities component of the investment portfolio across a number of investment managers and geographies, with differing investment styles and mandates. Equities are valued using published market quotations.

The Foundation is also invested in two multi-strategy funds structured to provide absolute returns not highly correlated to the performance of the public equity and Canadian bond markets. These funds are broadly diversified and may invest in a range of investment vehicles including derivative financial instruments. The net asset values of multi-strategy investments are measured at fair value using underlying market valuations.

(b) Bonds and debentures:

The Foundation is invested in individual bonds, as well as pooled bond funds. The pooled bond funds invest in federal, provincial, municipal and corporate bonds with a minimum B (low) credit rating at time of purchase. Bonds are valued using published market quotations.

(c) Mortgages and real estate:

The direct mortgages are secured by real estate, were made at commercial rates and are valued at fair value as determined by the mortgage investment managers. All mortgages relate to properties located in Canada.

Pooled real estate funds are valued quarterly by the real estate investment managers using a combination of internal and external appraisals to establish current market values.

(d) Treasury bills and notes held for re-investment:

The Foundation is invested in treasury bills and notes held prior to the settlement of the purchase of securities or received on completion of a sale of securities. Treasury bills and notes held for re-investment are measured at fair value using underlying market valuations.

(e) Promissory note:

In 2021, the Foundation was gifted all issued and outstanding shares of a private company. The shares were initially recorded at their fair value of \$6,900 on the date they were received. Subsequently, the private company's assets were liquidated and a dividend was declared for \$7,970, of which, \$7,000 was paid to the Foundation prior to year-end. As at December 31, 2021, the remaining \$970 is held by the Foundation in the form of a non-interest bearing promissory note. As a result of the dividend declared, the private company's shares have nominal value as at December 31, 2021.

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

4. Other assets:

	2021	2020
Investment in a social finance program	\$ -	\$ 849
Estimated cash surrender value of life insurance policies	2,187	2,074
	<u>\$ 2,187</u>	<u>\$ 2,923</u>

The Foundation is the owner and beneficiary of life insurance policies with face values totaling \$16,947 at December 31, 2021 (2020 - \$16,901). The cash surrender value of these life insurance policies is recorded as an asset. The Foundation will record the realizable amount in excess of the cash surrender value when the receipt of the proceeds can be estimated and collection is reasonably assured.

5. Tangible capital assets:

2021	Cost	Accumulated amortization	Net book value
Computer and office equipment	\$ 822	\$ 663	\$ 159
Office furniture	217	130	87
Leasehold improvements	769	364	405
Information technology software	59	59	-
	<u>\$ 1,867</u>	<u>\$ 1,216</u>	<u>\$ 651</u>
2020	Cost	Accumulated amortization	Net book value
Computer and office equipment	\$ 744	\$ 562	\$ 182
Office furniture	217	108	109
Leasehold improvements	769	240	529
Information technology software	59	59	-
	<u>\$ 1,789</u>	<u>\$ 969</u>	<u>\$ 820</u>

Additions to tangible capital assets for the year ended December 31, 2021 totaled \$78 (2020 - \$775). Amortization expense for the year ended December 31, 2021 totaled \$247 (2020 - \$103).

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

6. Fund balances:

(a) Contributed principal:

	2021	2020
Endowed principal	\$ 790,155	\$ 764,091
Retractable principal (note 6(b))	192,414	169,873
	<u>\$ 982,569</u>	<u>\$ 933,964</u>

(b) Retractable funds:

Restricted funds consist primarily of endowment funds established from gifts by donors which remain under the Foundation's management in perpetuity (note 6(a)).

Certain restricted funds included in retained returns from investments may be subject to full or partial retraction in accordance with the deed of gift. As at December 31, 2021, the market value of the fund balances subject to potential retraction are estimated to be as follows:

2022	\$ 124,279
2023	93,398
2024	12,370
2025	12,370
2026	8,568
Thereafter	7,732
	<u>\$ 258,717</u>

The market value of the retractable funds includes the retractable contributed principal of the funds (note 6(a)) and the retained returns from investments.

In 2021, the Foundation received retraction notices of \$2,859 (2020 - \$33,903). There are no undisbursed retractions included in accounts payable and accrued liabilities as at December 31, 2021 (2020 - \$31,800).

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

7. Contributions:

A summary of contributions received from various sources at December 31, 2021, with comparative information for 2020 is as follows:

	2021	2020
Individuals	\$ 49,440	\$ 27,570
Organizations	29,514	35,877
Government	1,107	2,041
	<hr/>	<hr/>
	\$ 80,061	\$ 65,488

8. Investment and interest income:

	2021	2020
Unrealized gain on investments	\$ 29,143	\$ 77,180
Unrealized gain (loss) on other assets	113	(664)
Realized gain on investments	101,425	17,047
Investment income	44,248	36,220
Interest income	108	95
Other income	1,708	367
	<hr/>	<hr/>
	\$ 176,745	\$ 130,245

9. Charitable programming:

	2021	2020
Compensation expenses (notes 10 and 11)	\$ 1,843	\$ 1,818
Programming expenses	773	798
	<hr/>	<hr/>
	\$ 2,616	\$ 2,616

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

10. Administration and other fund expenses:

	2021	2020
Compensation expenses (note 11)	\$ 4,607	\$ 4,297
Operating expenses	2,527	2,410
Rent expense	633	637
Other fund expenses	329	93
	<hr/>	<hr/>
	\$ 8,096	\$ 7,437

Compensation expenses related to charitable activities are recorded in charitable programming expenses (note 9). Compensation expenses related to management and administration, including donor services, are recorded in administration and other fund expenses. For the year ended December 31, 2021, the Foundation recorded a total compensation expense of \$6,450 (2020 - \$6,115).

Other fund expenses include expenses directly related to an individual fund, such as life insurance premiums, legal and accounting expenses.

11. Employee future benefits:

Effective October 1, 2020, the Foundation is a participating employer in the Colleges of Applied Arts and Technology Pension Plan (the "Plan"), which is a multi-employer jointly-sponsored defined benefit pension plan for eligible employees of participating employers. All full-time employees and any eligible part-time employees of the Foundation who opt to participate are members of the Plan. As of December 31, 2021, all of the Foundation's employees are members of the Plan.

The most recent actuarial valuation as at the valuation date January 1, 2021 indicated an actuarial surplus of \$3,270,200 representing 19% of the Plan's actuarial liability. This indicates that \$1.19 has been set aside for every dollar of pension earned by the Plan members. In accordance with the significant accounting policy disclosed in note 2(f), the Foundation does not recognize any share of the Plan's surplus or deficit.

The Foundation and participating employees make contributions to the Plan as set out per the terms of the Plan. Contributions to the Plan made during the year by the Foundation amounted to \$289 (2020 - \$72) and are included in the Non-Consolidated Statement of Operations under charitable programming expense (note 9) and administration and other fund expenses (note 10). As at December 31, 2021, included in accounts payable and accrued liabilities is \$53 (2020 - \$50) representing outstanding remittances.

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

12. British Columbia Unclaimed Property Society:

- (a) A summary of the unaudited financial statements of the British Columbia Unclaimed Property Society as at December 31, 2021, with comparative information for 2020 is as follows:

Statement of Financial Position	2021	2020
Cash and cash equivalents	\$ 6,904	\$ 6,398
Accounts receivable	6	7
Prepaid expenses	13	13
Investments	34,147	37,329
Capital assets	9	6
	<u>\$ 41,079</u>	<u>\$ 43,753</u>
Accounts payable and accrued liabilities	\$ 348	\$ 475
Restricted funds:		
Old unclaimed property funds (note 12(b))	312	335
New unclaimed property funds	38,640	41,502
Unrestricted funds	1,779	1,441
Total fund balances	40,731	43,278
	<u>\$ 41,079</u>	<u>\$ 43,753</u>

Statement of Operations and Fund Balances	2021	2020
Receipts of unclaimed property	\$ 4,061	\$ 4,839
Investment income	1,568	1,048
Operating expenses (note 12(c))	(1,230)	(1,190)
Distributions to claimants	(704)	(1,015)
Transfers to Vancouver Foundation (note 12(d))	(6,242)	(6,979)
Deficiency of revenue over expenses	(2,547)	(3,297)
Fund balances, beginning of year	43,278	46,575
Fund balances, end of year	<u>\$ 40,731</u>	<u>\$ 43,278</u>

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

12. British Columbia Unclaimed Property Society:

(a) (continued):

Statement of Cash Flows	2021	2020
Deficiency of revenue over expense	\$ (2,547)	\$ (3,297)
Items not affecting cash	(531)	(39)
Net changes in non-cash working capital balances	(126)	414
Cash flows from operating activities	(3,204)	(2,922)
Cash flows from investing activities	3,710	1,974
Increase (decrease) in cash and cash equivalents	506	(948)
Cash and cash equivalents, beginning of year	6,398	7,346
Cash and cash equivalents, end of year	\$ 6,904	\$ 6,398

(b) Pursuant to the Administration Agreement between the British Columbia Unclaimed Property Society (the "Society") and the Province of British Columbia, any pre-April 1, 2003 unclaimed funds that are unused, as at April 1, 2008, were to be returned to the Province of British Columbia if the agreement was not renewed. In 2008, the Province renewed the agreement for an indefinite term until either party gives one year's written notice to terminate the agreement. In 2020, the Society signed an amended and restated Administration Agreement for an initial term of five years, with automatic renewal of an indefinite number of five-year terms until either party gives one-year written notice to terminate the agreement. As at December 31, 2021, the balance of these unused funds is \$312 (2020 - \$335).

(c) The Foundation subleases office space to the Society, in respect of which it charged the Society \$57 for the year ended December 31, 2021 (2020 - \$58).

In addition, the Society paid management services and support fees to the Foundation for financial, accounting, general management and other administrative services and expenses. The amount paid for such services and expensed for the year ended December 31, 2021 was \$14 (2020 - \$19).

(d) As provided for in the Administration Agreement, the Society committed to contribute from new unclaimed property funds held by it \$6,242 (2020 - \$6,979) to the Foundation for its charitable purposes. This amount was received in 2021 and recognized in contributions to the Restricted Fund.

In 2021, the Board of Directors of the Society approved an additional transfer of \$4,175 to the Foundation for its charitable purposes in 2022.

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

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Year ended December 31, 2021

13. Commitments:

- (a) The minimum future office lease payments to the end of the lease term which include basic annual rent and estimated operating costs are as follows:

2022	\$	726
2023		737
2024		741
2025		185
	\$	2,389

- (b) The Foundation has entered into two contracts with vendors totaling \$203 related to administrative support and website development.

14. Financial risk management:

The Foundation invests its various funds according to an Investment Policy Statement approved by the Board. This Statement outlines the objectives, policies and processes relating to investment activities and applies to all investments of the Foundation. Investment Policy guidelines include the minimum and maximum amount of Canadian equities, global equities, fixed income, real estate, mortgages, multi-strategy funds, short-term investments and cash. This diversification across various asset classes is designed to decrease the volatility of portfolio returns. The Investment Committee and management regularly review the Foundation's investments to ensure that all activities adhere to the Investment Policy Statement.

The Board has overall responsibility for the establishment and oversight of the Foundation's risk management framework, including risks related to financial management of assets.

The Foundation has exposure to the following risks from its use of financial instruments:

- (a) Credit risk:

Credit risk is the risk of financial loss to the Foundation if a counterparty to a financial instrument fails to meet its contractual obligations. The Foundation's investments in bonds, debentures and mortgages are subject to credit risk. The maximum exposure to credit risk on these instruments is their carrying value.

The Investment Policy of the Foundation mandates that the maximum credit exposure to bonds rated "BBB" or below by Dominion Bond Rating Service ("DBRS") is 25% of the fixed income portfolio and no fixed income security rated lower than "B (low)" can be purchased. Cash and short-term paper up to one year term maturity must have a DBRS credit rating of R-1.

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(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

14. Financial risk management (continued):

(a) Credit risk (continued):

The Foundation's credit exposures on its bonds and debentures held in its primary investment portfolios at December 31, 2021, with comparative information for 2020, is as follows:

Credit rating	Percentage of the market value	
	2021	2020
AAA	22.3%	11.1%
AA	40.8%	42.1%
A	21.3%	24.5%
BBB	12.8%	19.4%
Less than BBB	2.8%	2.9%

The Foundation is also exposed to credit risk through its investment in mortgages held in its primary investment portfolios with fair values totaling \$33,649 as at December 31, 2021 (2020 - \$33,219). The mortgage priority, loan-to-value ratio and concentration of the mortgage portfolio is regularly reviewed.

(b) Liquidity risk:

Liquidity risk is the risk that the Foundation will not be able to meet its financial obligations as they fall due. The majority of the Foundation's assets are investments traded in active markets that can be readily liquidated and therefore the Foundation's liquidity risk is considered minimal. In addition, the Foundation aims to retain a sufficient cash position to manage liquidity.

The Foundation's liquidity exposure of its primary investment portfolios at December 31, 2021, with comparative information for 2020, is as follows:

Liquidity	Percentage of the market value	
	2021	2020
Immediate liquidity (less than 1 month)	82.7%	82.9%
Moderate liquidity (1 to 6 months)	15.6%	15.9%
Illiquid (more than 6 months)	1.7%	1.2%

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

14. Financial risk management (continued):

(c) Market risk:

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises currency risk, interest rate risk and other price risk. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while maximizing the return.

(i) Currency risk:

Investments in foreign securities are exposed to currency risk due to fluctuations in foreign exchange rates.

The Foundation is exposed to currency risk on its foreign market common shares and convertible securities, its foreign market bonds and debentures, foreign real estate and its pooled funds which employ foreign currency derivative instruments, as the prices denominated in foreign currencies are converted to Canadian dollars in determining fair value. The objective of the Foundation's investment policy is to control currency risk by maintaining a geographically diversified portfolio. The bond portfolio is managed by an investment manager who is restricted as to the unhedged foreign currency component of the foreign bond investments.

The Foundation's currency exposure of its primary investment portfolios at December 31, 2021, with comparative information for 2020, is as follows:

Currency	Percentage of the market value	
	2021	2020
Canadian Dollar	54.7%	49.4%
US Dollar	27.1%	25.8%
Euro	7.3%	7.6%
Japanese Yen	3.8%	5.2%
Pound Sterling	3.5%	3.3%
Other	3.6%	8.7%

From time-to-time, the Foundation's external investment fund managers may hold balances in cash and cash equivalents denominated in non-Canadian currencies. The currency risk related to these balances is not significant.

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

14. Financial risk management (continued):

(c) Market risk (continued):

(ii) Interest rate risk:

Interest rate risk relates to the risk that changes in interest rates will affect the fair value or future cash flows of financial instruments held by the Foundation. The Foundation is invested in a number of fixed income instruments, individual bonds, pooled bond funds, as well as pooled mortgage funds.

Duration is the most common measure of the sensitivity of the price of a fixed income instrument to a change in interest rates. The Foundation's portfolio managers vary the duration of the fixed income holdings in their portfolios in order to accommodate possible changes in interest rate. At December 31, 2021, the average duration of Canadian fixed income held in the Foundation's primary investment portfolios was approximately 8 years (2020 - 8 years).

(iii) Other price risks:

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices, other than those arising from interest rate risk or currency risk, whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. Equity price risk is the risk that the fair value of equity financial instruments will fluctuate due to changes in market prices. The Foundation is exposed to equity price risk on its investments in common shares and convertible securities. The objective of the Foundation's investment policy is to manage equity price risk by maintaining a portfolio which is diversified across geographic and industry sectors. The performance of the Foundation's investments is monitored by measuring against a benchmark consisting of relative weightings of various stock indices.

The Foundation's equity risk in its primary investment portfolios, excluding multi-strategy funds, at December 31, 2021, with comparative information for 2020, is diversified across the following geographies and industry sectors:

Geography	Percentage of the market value	
	2021	2020
Canada	38.1%	34.6%
United States of America	28.1%	25.5%
Europe	12.0%	13.5%
Emerging market	7.4%	10.3%
Japan	6.3%	8.6%
Other	8.1%	7.5%

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended December 31, 2021

14. Financial risk management (continued):

(c) Market risk (continued):

(iii) Other price risks (continued):

Sector	Percentage of the market value	
	2021	2020
Industrials	19.8%	17.3%
Consumer	18.9%	22.0%
Financials	17.8%	15.9%
Information technology	14.6%	14.0%
Communication services	9.4%	9.0%
Health care	8.1%	10.0%
Other	11.4%	11.8%

Valuation risk:

Valuation risk is specific to appraisal-based assets such as real estate. The Foundation is exposed to valuation risk through its real estate investments in its primary investment portfolios with fair values totalling \$128,336 as at December 31, 2021 (2020 - \$105,256). Properties within these funds are regularly reviewed, at least once a year, by an approved appraiser and valuations are updated accordingly.

15. Capital management:

The Foundation invests in accordance with the Vancouver Foundation Act (the "Act").

Prior to 2008, the Act required that capital of permanently endowed funds be maintained in perpetuity. In 2008, the Act was revised to allow the Foundation to make distributions of up to 7% of the original contributed capital to the fund as determined at 2008, subject to the Board's approval. There were no distributions of capital of permanently endowed funds subject to Board approval in 2021 or 2020.

VANCOUVER FOUNDATION

Notes to Non-Consolidated Financial Statements

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Year ended December 31, 2021

16. COVID-19 Community Response Fund:

In 2020, the Foundation partnered with Vancity, United Way of the Lower Mainland and Community Foundations of Canada to establish the Community Response Fund and Emergency Community Support Fund (collectively referred to as the "CRF") to support charities across British Columbia impacted by the COVID-19 pandemic.

A summary of support provided by the CRF during 2021, with comparative information for 2020 is as follows:

	2021	2020
CRF balance, beginning of year	\$ 237	\$ -
Contributions revenue	110	6,624
Allocation from unrestricted net assets	18	9,742
Interfund transfers from fund advisors	-	3,540
Total inflows	128	19,906
Grants expense	(365)	(19,669)
CRF balance, end of year	\$ -	\$ 237